Collaboration Among Catholic Bishops and University Presidents

Promising Practices

Michael Galligan-Stierle, Ph.D.
General Editor

Sacred Heart University Press
Promising Practices
Collaboration Among Catholic Bishops and University Presidents

Why publish a booklet of promising practices? The short answer is to showcase examples of collaborative initiatives between bishops and presidents that have advanced the Gospel in colleges and dioceses, in hopes that the examples will inspire local initiatives. The long answer is rooted in a bit of history.

In May 2001, *The Application of Ex corde Ecclesiae for the United States* was promulgated, eleven years after the issuing of *Ex corde Ecclesiae*. Following the publishing of *Guidelines Concerning the Mandatum in Catholic Universities* in July 2001, the United States Conference of Catholic Bishops’ (USCCB) Committee on Education reconstituted the Bishops and Presidents Subcommittee "as a forum for an ongoing conversation on higher education issues." The subcommittee aimed to find ways to strengthen cooperation between Catholic higher education and the bishops.

*Promising Practices* is one example of the subcommittee’s excellent effort to advance best practices and collaborative ventures that have been going on nationwide for years. The ideas are intended to promote even better future partnerships, enabling Catholic universities and dioceses to collaborate as they jointly proclaim the Good News.

Michael Galligan-Stierle, Ph.D.  
USCCB Assistant Secretary for Higher Education and Campus Ministry  
Washington, District of Columbia

*SACRED HEART UNIVERSITY PRESS*
Promising Practices
Collaboration Among Catholic Bishops and University Presidents

To Monika K. Hellwig
who modeled
Promising Practices
for all of us.
1929-2005

A Project of the
Bishops & Presidents Subcommittee
of the USCCB Education Committee,
in collaboration with the
Association of Catholic Colleges & Universities.
Promising Practices
Collaboration Among
Catholic Bishops
and University Presidents

Michael Galligan-Stierle, Ph.D.
General Editor

SACRED HEART UNIVERSITY PRESS
Fairfield, Connecticut
A Word of Thanks

Special thanks to all those who assisted with the publication of Promising Practices.

The authors, 20 bishops and 20 college and university presidents; Dr. Monika Hellwig and Most Reverend George H. Niederauer, assistant editors; Sister Carol Jean Vale, S.S.J., and Dr. Dennis C. Golden, ACCU board chairs; Most Reverend Donald W. Wuerl and Most Reverend John G. Vlazny, chairs of the USCCB Bishops and Presidents Subcommittee; those at Sacred Heart University Press: Dr. David L. Coppola, Christopher J. Sheehan, Roberta Reynolds, Michael Iannazzi, and especially its president, Dr. Anthony J. Cernera, who enthusiastically sponsored the first 1,500 copies for nationwide distribution to bishops and presidents; and finally, Mary Bowman, Martha Bogue, Mary Beth Conlee, and Andrea Panzcea who assisted in the final editing and assembling of the manuscript for publication.

May all of the bishops, college and university presidents, and Catholic institutions that have collaborated for the benefit of all God's people, continue to be blessed for their commitment in the proclamation of the Gospel.

Abbreviations

Please note the following abbreviations used in this publication:

- ACCU: Association of Catholic Colleges and Universities
- Application: The Application of Ex corde Ecclesiae for the United States
- EcE: Ex corde Ecclesiae
- UN: United Nations
- USCCB: United States Conference of Catholic Bishops
Table of Contents

Introductions

Editor: Michael Galligan-Stierle, Ph.D. .................................................. i
   USCCB Assistant Secretary for Higher Education and Campus Ministry
   Washington, District of Columbia

President: Carol Jean Vale, S.S.J., Ph.D. .............................................. ii
   President, Chestnut Hill College
   Philadelphia, Pennsylvania
   ACCU Board Chair, 2003-2004

Bishop: Most Reverend Bernard J. Harrington ............................... iii
   Bishop of Winona, Minnesota
   USCCB Committee on Education, Chair, 2002-2005

"Developing Mutual Trust Between Bishop and University" .............. 2
   Alice B. Hayes, Ph.D.
   President Emerita of the University of San Diego
   San Diego, California

"Shepherding a Catholic University" .............................................. 4
   Most Reverend John M. D'Arcy
   Bishop of Ft. Wayne-South Bend, Indiana

"The Power of Naming" .................................................................. 6
   Reverend Monsignor Franklyn M. Casale
   President of St. Thomas University
   Miami, Florida

"Renewed Commitment for Creative Outreach" .............................. 7
   Most Reverend John C. Favalora
   Archbishop of Miami, Florida

"Teaching the Doctrines of the Church" ...................................... 8
   Anthony J. Cernera, Ph.D.
   President of Sacred Heart University
   Fairfield, Connecticut

"A University Needs To Be Both Catholic and catholic" ............... 9
   Most Reverend Joseph A. Fiorenza
   Archbishop of Galveston-Houston, Texas

PROMISING PRACTICES
"Sharing a Virtual Classroom"................................. 10
Daniel J. Curran, Ph.D.
President of the University of Dayton
Dayton, Ohio

"Regular Meetings Build Communication and Friendship"..................... 11
Most Reverend Daniel E. Pilarczyk
Archbishop of Cincinnati, Ohio

"A Vital Partnership with the Archdiocese"................................. 12
Jacqueline Powers Doud, Ph.D.
President of Mount Saint Mary's College
Los Angeles, California

"Adult Formation Among the Cultures".................................. 13
Roger Cardinal Mahony
Archbishop of Los Angeles, California

"A Collegial Relationship with the Bishop"................................. 14
Marilou Eldred, Ph.D.
Past President of Saint Mary's College
South Bend, Indiana

"A Shepherd's Presence on Campus".................................. 15
Most Reverend Bernard W. Schmitt
Bishop Emeritus of Wheeling-Charleston, West Virginia

"Addressing Urban Issues"........................................... 16
Maureen Fay, O.P., Ph.D.
President Emerita of the University of Detroit Mercy
Detroit, Michigan

"How the University Taught the Diocese"................................ 17
Most Reverend John G. Vlazny
Archbishop of Portland, Oregon

"Enhancing Catholic Identity"........................................ 18
Brother Craig J. Franz, F.S.C., Ph.D.
President Emeritus of Saint Mary's College of California
Moraga, California

"Working Through the Mandatum Together"............................. 19
Most Reverend R. Daniel Conlon
Bishop of Steubenville, Ohio

PROMISING PRACTICES
“Communication and Respectful Relationships”. 20
  James Gaffney, F.S.C., D. Min.
  President of Lewis University
  Romeoville, Illinois

“Establishing a Diocesan Academic Council”. 21
  Most Reverend Donald W. Wuerl
  Bishop of Pittsburgh, Pennsylvania

“Sharing University Resources”. 22
  Antoine M. Garibaldi, Ph.D.
  President of Gannon University
  Erie, Pennsylvania

“A Virtual Learning Community”. 23
  Most Reverend Anthony M. Pilla
  Bishop of Cleveland, Ohio

“Brothers and Sisters with a Common Mission”. 24
  Andrea Lee, I.H.M., Ph.D.
  President of the College of St. Catherine
  St. Paul and Minneapolis, Minnesota

“Working Together on Ministry and Marriages”. 25
  Most Reverend Elden Francis Curtiss
  Archbishop of Omaha, Nebraska

“Mutual Respect and Trust Are Key”. 26
  Mary E. Lyons, Ph.D.
  President of the University of San Diego
  San Diego, California

“Collaboration in Theology”. 27
  Most Reverend Alfred C. Hughes
  Archbishop of New Orleans, Louisiana

“Celebrating Our Faith in Education”. 28
  Kevin E. Mackin, O.F.M., S.T.D.
  President of Siena College
  Loudonville, New York

“Sharing the Church’s Mission”. 29
  Most Reverend William Skylstad
  Bishop of Spokane, Washington

PROMISING PRACTICES
“Combining Strengths to Create a Win-Win”  .................................................. 30
Sister Rosemarie Nassif, S.S.N.D., Ph.D.
President of Holy Names University
Oakland, California

“Meeting and Sponsoring Events Together” ...................................................... 31
Most Reverend John S. Cummins
Bishop Emeritus of Oakland, California

“A Catholic Home Away from Home” ............................................................. 32
Very Reverend David M. O’Connell, C.M., J.C.D.
President of The Catholic University of America
Washington, District of Columbia

“Become a Member of the University Family” .................................................. 33
Theodore Cardinal McCarrick
Archbishop of Washington, District of Columbia

“Two Principles of Collaboration” ....................................................................... 34
Stephen A. Privett, S.J.
President of the University of San Francisco
San Francisco, California

“Building a Legacy” .......................................................................................... 35
Most Reverend William J. Levada
Former Archbishop of San Francisco, California

“Transforming Learning into Leading” .............................................................. 36
Mary Reap, I.H.M., Ph.D.
President of Marywood University
Scranton, Pennsylvania

“Good Exchanges Regarding Ex corde Ecclesiae” ............................................ 37
Anthony Cardinal Bevilacqua
Archbishop Emeritus of Philadelphia, Pennsylvania

“Lay Ministry Certification” ................................................................................ 38
Brother Dietrich Reinhart, O.S.B.
President of Saint John’s University
Collegeville, Minnesota

“Meeting to Share Words and Works” .............................................................. 39
Most Reverend John F. Kinney
Bishop of St. Cloud, Minnesota
“Operation TEACH” ................................................................. 40
   Mary Pat Seurkamp, Ph.D.
   President of the College of Notre Dame
   Baltimore, Maryland

“A Catholic College Resources the United Nations” ..................... 41
   Most Reverend Celestino Migliore
   Apostolic Nuncio
   Permanent Observer of the Mission of the Holy See
   to the United Nations
   New York, New York

“Two Ways to Help the Archdiocese” ........................................ 42
   Robert A. Wild, S.J., Ph.D.
   President of Marquette University
   Milwaukee, Wisconsin

“Continuing Education of the Bishop” ...................................... 43
   Most Reverend Rembert G. Weakland, O.S.B.
   Archbishop Emeritus of Milwaukee, Wisconsin
Introduction

Why publish a booklet of promising practices? The short answer is to showcase examples of collaborative initiatives between bishops and presidents that have advanced the Gospel in colleges and dioceses, in hopes that the examples will inspire local initiatives. The long answer is rooted in a bit of history.

In May 2001, *The Application of Ex corde Ecclesiae for the United States* was promulgated, eleven years after the issuing of *Ex corde Ecclesiae*. Following the publishing of *Guidelines Concerning the Mandatum in Catholic Universities* in July 2001, the United States Conference of Catholic Bishops (USCCB) Committee on Education reconstituted the Bishops and Presidents Subcommittee “as a forum for an ongoing conversation on higher education issues.” The subcommittee aimed to find ways to strengthen cooperation between Catholic higher education and the bishops.

Both bishops and presidents responded to the call to foster a productive dialogue. Under the initial two-year leadership of Bishop Donald W. Wuerl, followed by a three-year term by Archbishop John G. Vlazny, the subcommittee met twice yearly for five years. The subcommittee made a clear decision to build bridges of understanding. Its membership of seven bishops, seven presidents, and the president of the Association of Catholic Colleges and Universities (ACCU) strengthened understanding among the members. Contributing to the positive climate, ACCU approved a new strategic plan including the commitment “to continue to solidify the relationship between ACCU and the Church leadership...and to provide member institutions with resources to work collaboratively with bishops locally, regionally, and nationally.”

*Promising Practices* is one example of the subcommittee’s outstanding effort to advance best practices that have been going on nationwide for years. From university professors assisting with research for pastoral letters or representing the Church at the UN, to college students working in a service learning program in a poor urban area with Catholic Charities or in Africa with a diocesan twinning project, this collection is full of wonderful ways the Catholic community is making a difference through collaborative initiatives of faith.

As the Assistant Secretary for Higher Education and Campus Ministry, I have had the privilege to staff the subcommittee’s collaborative conversations and creative programming initiatives. I hope you enjoy and profit from the sharing of these 40 authors. The ideas are intended to promote even better future partnerships, enabling Catholic universities and dioceses to collaborate as they jointly proclaim the Good News.

Michael Galligan-Stierle, Ph.D.
USCCB Assistant Secretary for Higher Education and Campus Ministry
Washington, District of Columbia
mgalligan-stierle@usccb.org

Promising Practices – i
Promising Practices is an effort to collect the thoughts of bishops and college presidents on issues of paramount significance both to the Church and the university. It could not have been written without numerous conversations over the past 15 years. Through our dialogues, we have explored the application and implementation of the Apostolic Constitution, Ex corde Ecclesiae, and have opened new avenues for colleges and universities to serve the local Church.

The following 20 reflections of presidents—of both diocesan and congregationally-founded institutions of higher education—present a number of compelling initiatives that may be imitated in universities and dioceses nationwide. Underlying each of the reflections is the belief that the development and deepening of mutual respect and open communication between bishops and presidents lie at the heart of effective collaboration, a collaboration that holds immense importance for the future of the Church in the United States.

These authors deserve our thanks, not only for writing the pieces herein, but also for the initiative they took in beginning their own promising practices, and the willingness to nurture our efforts with their experiences.

Carol Jean Vale, S.S.J., Ph.D.
President, Chestnut Hill College
Philadelphia, Pennsylvania
ACCU Board Chair, 2003-2004
cvale@chc.edu
Welcome, my campus colleagues, to this collaborative effort of bishops and presidents.

*The Application of Ex corde Ecclesiae for the United States* calls for the development of practical methods of collaboration among bishops, Catholic college presidents, diocesan institutions, and university programs. The 20 bishop-authors of *Promising Practices* provide one with concrete ways to strengthen Catholic identity and enrich the relationship between a diocese and Catholic higher educational institutions. These rich examples provide tangible illustrations to inspire us as we go about enhancing the secure and lasting relationships with college and university presidents, administrators, and students.

This publication represents the excellent results our partnerships can inspire. My thanks go to all who contributed and to all who read it in the spirit of creative collaboration in the service of our Lord.

Most Reverend Bernard J. Harrington  
Bishop of Winona, Minnesota  
USCCB Committee on Education, Chair, 2002-2005  
jtibor@dow.org